



PERFORMANCE HIGHLIGHTS FY25-26 Q2

 PAGE INDUSTRIES LIMITED

NOVEMBER 13, 2025

SAFE HARBOUR STATEMENT

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MANAGEMENT COMMENTARY

Consumption remained subdued through most of the bygone quarter. However, with the start of the festive season we did see a good uptick in primary sales during later half of September. The GST rate rationalisation in September also had a positive rub off on consumer sentiments. We have passed on the rate benefit to consumers as applicable.

We launched a new product line with bonded technology in men's innerwear and bras in Sept 2025. The initial consumer response has been very encouraging.

Modern retail including ecommerce continued to do well. Our efforts to enhance operational efficiency while keeping product prices stable and focused marketing initiatives have contributed to steady profitability.

We remain confident about our fundamentals and expect a steady growth trajectory in coming quarters



FINANCIAL HIGHLIGHTS

Financials (INR mn)	Q2FY26	%	Q1FY26	%	Q2FY25	%	YoY growth
Revenue	12,909		13,166		12,463		3.6%
EBITDA	2,795	21.7%	2,947	22.4%	2,815	22.6%	-0.7%
PBT	2,611	20.2%	2,702	20.5%	2,625	21.1%	-0.5%
PAT	1,948	15.1%	2,008	15.3%	1,953	15.7%	-0.3%

Financials (INR mn)	H1 FY26	%	H1 FY25	%	YoY growth
Revenue	26,074		25,238		3.3%
EBITDA	5,742	22.0%	5,248	20.8%	9.4%
PBT	5,313	20.4%	4,849	19.2%	9.6%
PAT	3,956	15.2%	3,605	14.3%	9.7%

- Efficient raw material and product sourcing strategy, effective resource deployment and focussed marketing initiatives delivered strong EBITDA margins of 21.7% in Q2. In H1, with EBITDA margin of 22%, there was 9.7% growth in PAT.



KEY HIGHLIGHTS FOR Q2 FY26

- An innovative product range with bonded technology in men's innerwear and bra was launched in September. The initial consumer response to the collection has been very encouraging.
- Online business including quick commerce continues to have robust growth.
- The GST rate changes, as applicable, have been passed on to consumers with effect from 22nd Sept 2025.



UNMATCHED MARKET COVERAGE

JOCKEY®

Multi-Brand Trade Channel

4,014

Distributor Accounts

2,725

Cities / Towns

1,10,636

Retail Network

754

Team Strength

Exclusive Brand Store

1,527

Exclusive Brand Stores

35

Exclusive Woman Stores

45

Exclusive Juniors Stores

25

Factory Outlets

548

Cities / Towns

Key Department Store

15

Partner Chains

1,327

Stores

1,962

Points of Sale

ECommerce

Jockey.in

amazon  Myntra

Flipkart 

SWIGGY  instamart



... and more Partners



UNMATCHED MARKET COVERAGE



Multi-Brand Trade Channel

841
Stores

150
Cities

Exclusive Brand Store

34
Stores

10
Cities

ECommerce

Speedo.in

amazon  Myntra

Flipkart 



... and more Partners



JOCKEY - NEW LAUNCHES



Style No. AM99
JACKET



Style No. UM78
TRACK PANT



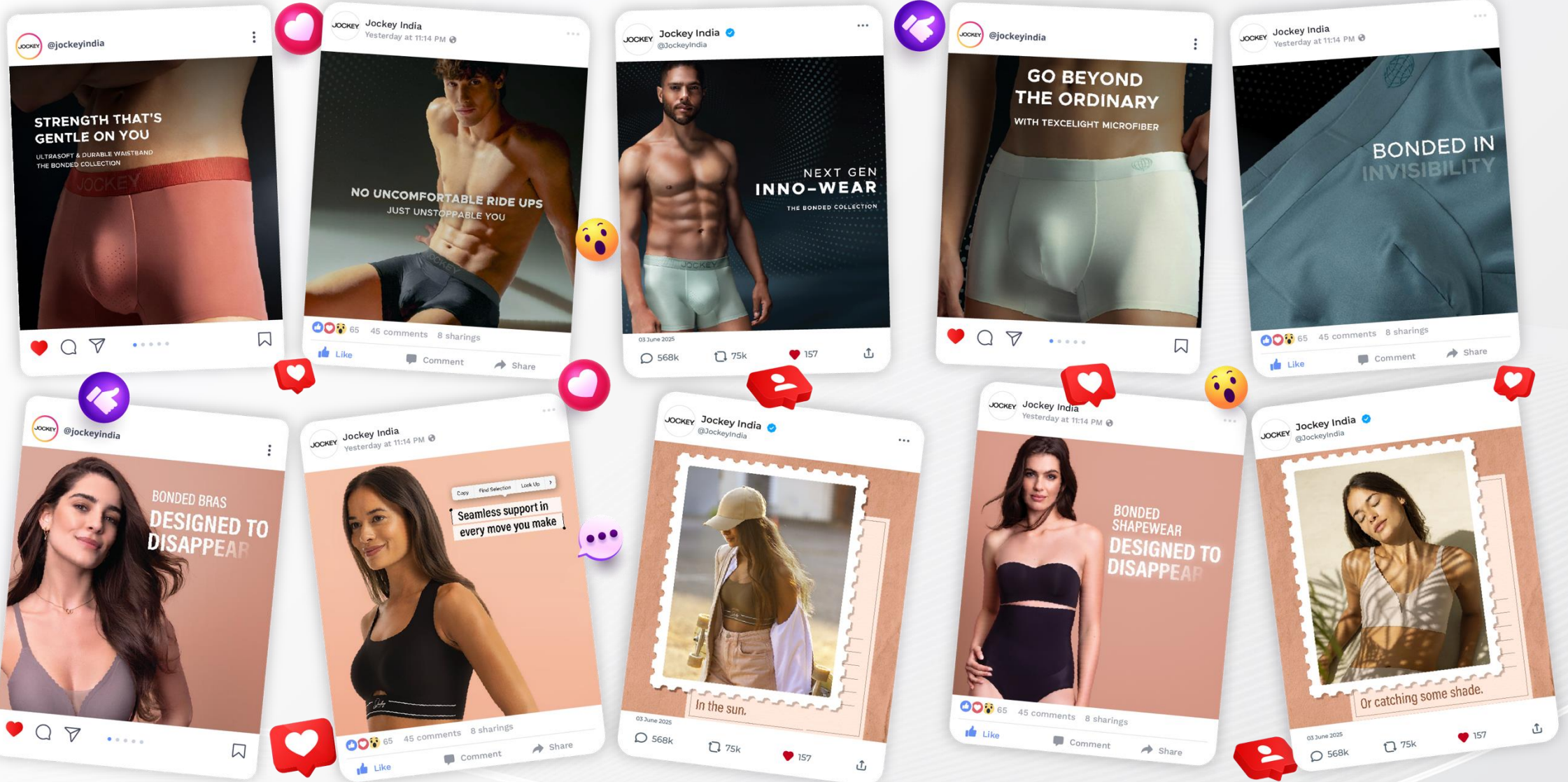
Style No. 2544
LEGGINGS

Style No. A191
SWEATSHIRT



DIGITAL/SOCIAL MEDIA REACH

JOCKEY®



Followers



9,10,900



3,56,985



22,576

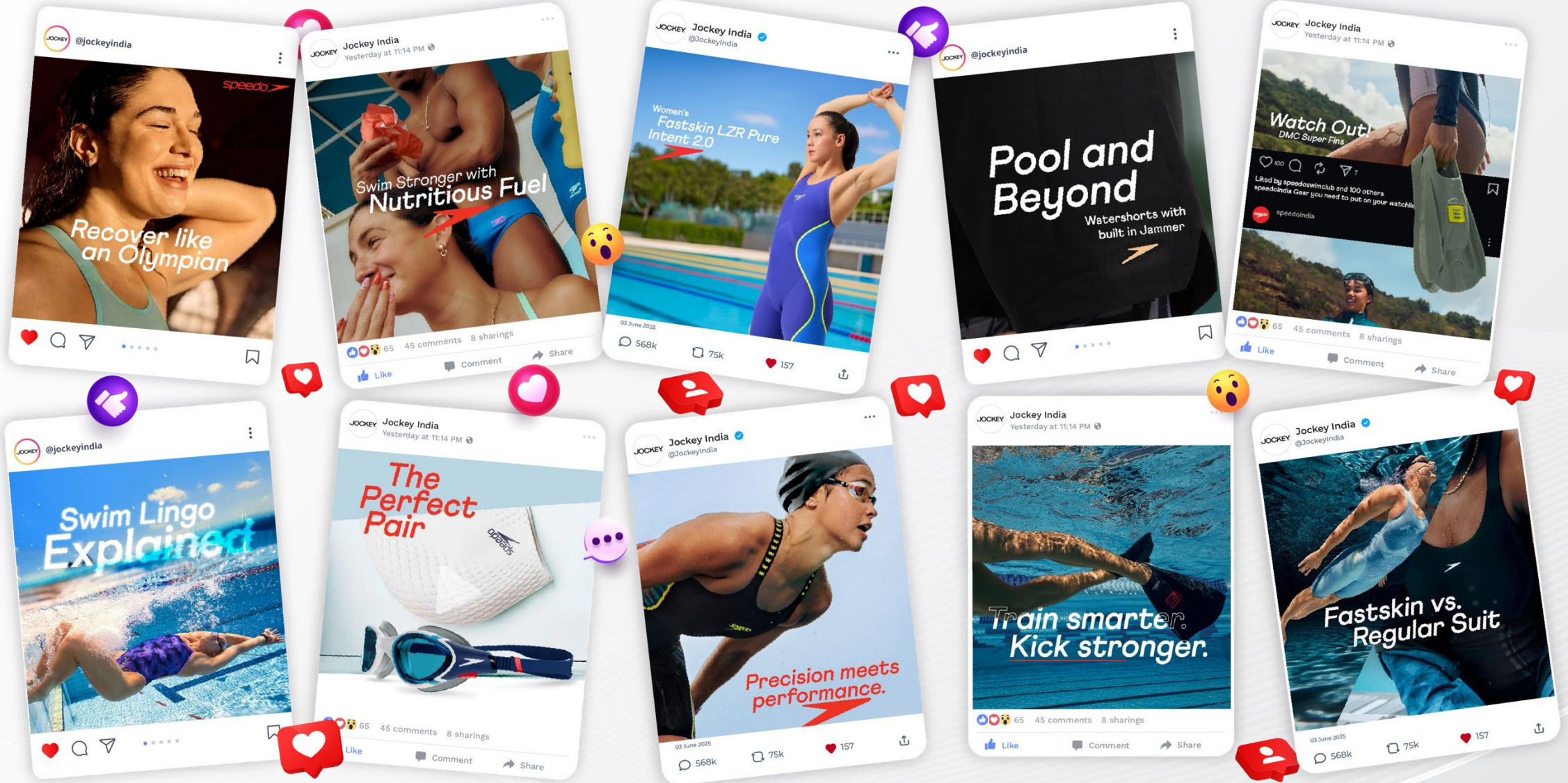


40,500




10

DIGITAL/SOCIAL MEDIA REACH



Followers

 3,82,000

 26,900

 1,870



PUBLIC RELATIONS

Jockey refuses to compromise on comfort or style with new campaign

Jockey India has introduced a new women's innerwear collection, "Designed to Disappear" featuring advanced bonding technology for a seamless fit. The range includes box and briefs in neutral colors, suitable for daily and festive wear. To improve customer experience, Jockey is launching "Six Check" an in-store box fitting service.



Jockey India has launched a new women's innerwear collection under its "Designed to Disappear" campaign, featuring advanced bonding technology for a seamless, second-skin fit.

Jockey Expands Women's Innerwear Portfolio with New Collection

Page Industries Ltd., the exclusive licensee of JOCKEY International Inc. (USA), has unveiled its latest women's innerwear collection, engineered with cutting-edge bonding technology to provide a next-to-skin fit and unmatched comfort. Launched under the "Designed to Disappear" campaign, the collection emphasizes seamlessness, allowing the wearer to feel empowered and confident while the innerwear remains invisible beneath clothing.

The collection includes a variety of fits and shapes designed for everyday wear as well as festive occasions. Featuring versatile styles such as T-shirt bras, strapless bras, and lounge bras, each piece offers subtle shaping with supportive fits to a contemporary, modern silhouette. The construction line incorporates targeted compression and a sleek, smooth finish, making them ideal for all-day comfort and elegance.



Page Industries Ltd., the licensee of JOCKEY International Inc. (USA), has launched a new women's innerwear collection featuring advanced bonding technology for a next-to-skin fit and enhanced comfort. Under the "Designed to Disappear" campaign, the collection is designed to offer seamless wear that supports and empowers women, remaining discreet beneath clothing.

Jockey unveils seamless women's innerwear collection with 'Designed to Disappear' campaign

Page Industries Ltd., the exclusive licensee of Jockey International Inc. in India, has expanded its women's innerwear portfolio with the launch of a new collection powered by cutting-edge bonding technology introduced under the "Designed to Disappear" campaign. It redefines comfort and elegance by offering a next-to-skin virtuosity vanishes under clothing.



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Jockey Expands Women's Innerwear Category And Launches 'Designed to Disappear' Campaign

Page Industries Ltd., the exclusive licensee of JOCKEY International Inc. (USA), introduces their new women's innerwear collection crafted with cutting-edge bonding technology to deliver a next-to-skin fit and unmatched comfort of luxury and seamlessness. As part of the "Designed to Disappear" campaign, the new collection is more than just innerwear as it becomes a seamless extension of every woman crafted to support, empower, and disappear in style.



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Page Industries launches Jockey innerwear line with bonded technology under 'Designed to Disappear' Campaign

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Jockey Expands Women's Innerwear Range with 'Designed to Disappear' Campaign

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जॉकी ने भारत में 1500वें एक्सक्लूसिव ब्रांड स्टोर के शुभारंभ के साथ खुदरा क्षेत्र में मील का पत्थर स्थापित किया

लखनऊ, एप्रैल 26 न्यूज सेक्टर। जॉकी इंटरनेशनल इंक. के एक्सक्लूसिव लाइसेंसहोल्डर, पेज इंडस्ट्रीज ने आज भारत में अपने 1500वें जॉकी एक्सक्लूसिव ब्रांड स्टोर (ईबीएस) के उद्घाटन को घोषणा की, यह ब्रांड के निरंतर वृद्धि विकास में एक महत्वपूर्ण मील का पत्थर है। इस स्टोर का आधुनिक लेआउट युवा, स्टायल के प्री-कॉन्सियस दर्शकों को आकर्षित करने के लिए डिज़ाइन किया गया है और यह युवाओं, महिलाओं और बच्चों के लिए परिधानों और एम्पवर्स को एक विस्तृत श्रेणी प्रदान करता है। 1995 में भारत में अपने पहले स्टोर से लेकर अब 1500 एक्सक्लूसिव एउटलेट्स तक, जॉकी ने अपने खुदरा क्षेत्र का लगातार विस्तार किया है और एक विश्वव्यापी प्रदर्शन ब्रांड में एक व्यापक लीडरशिप ब्रांड के रूप में विकसित हुआ है, जो अलग-आपस, फ्रेंडली-न्यूट्रल आसुरक ब्रांडों को बढ़ाते मील को पूरा करता है। यह ब्रांड भारत के लिए रोशनी के अलग और स्टायल के अर्थ को परिभाषित करता रहा है। जॉकी को व्यापक उर्वरिणी प्रमो को सुवर्णो खुदरा एगेंसि और बाजार को लक्ष्य प्रमो का प्रमो है। युवा, आधुनिक डिज़ाइन को बेहतर एन-स्टोर अनुभव के साथ जोड़कर, यह ब्रांड आज को उभरती प्रमो के अलग खुदरा क्षेत्र में लगातार अगेनर बन रहा है।

एवरीडे न्यूज

Jockey Marks Retail Milestone with Launch of 1500th Exclusive Brand store in India

New Delhi, (ENS): Page Industries, the exclusive licensee of JOCKEY International Inc., today announced the opening of its 1500th Jockey Exclusive Brand Store (EBS) in India, a major milestone in the brand's ongoing retail evolution. The store features a modern layout designed to appeal to a younger, style-conscious audience and offers a comprehensive range of apparel and innerwear for men, women, and children. From its first store in India in 1995, to now reaching 1500 exclusive outlets, Jockey has steadily expanded its retail footprint, evolving from a trusted innerwear brand into a comprehensive lifestyle brand, catering to the growing demand for comfort-driven, fashion-forward essentials. The brand continues to define what everyday comfort and style mean for India. Jockey's expansive presence is a testament to our consumer's love and franchisees' trust in the brand. This marks another step forward in our mission to redefine comfort and style in everyday essentials. We remain committed to expanding our presence across the country, ensuring that our products align with the evolving preferences of our customers.

Indian Era

Jockey Marks Retail Milestone with Launch of 1500th Exclusive Brand store in India

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franchiseindia.com
Entrepreneur's Daily Dose

Jockey India Unveils Next Gen Inno-Wear Collection for the Modern Man

Jockey launches Next Gen Inno-Wear for men



Jockey India Unveils Next Gen Inno-Wear Collection for the Modern Man

Jockey launches Next Gen Inno-Wear for men

Jockey launches Next Gen Inno-Wear for men



Jockey launches Next Gen Inno-Wear for men

Jockey launches next-gen inno-wear with advanced bonding technology for superior comfort

Jockey introduces bonded seamless trunks with StayFresh and adaptive comfort for modern men



Jockey launches next-gen inno-wear with advanced bonding technology for superior comfort

Jockey Unveils Next Gen Inno-Wear, Expanding Men's Innerwear Collection

Jockey unveils Next Gen Inno-Wear collection, expands men's innerwear line



Jockey Unveils Next Gen Inno-Wear, Expanding Men's Innerwear Collection

Jockey unveils Next Gen Inno-Wear collection, expands men's innerwear line

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Jockey introduces bonded seamless trunks with StayFresh and adaptive comfort for modern men

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Jockey introduces bonded seamless trunks with StayFresh and adaptive comfort for modern men

Jockey Opens 1500th Exclusive Brand Store in India

Page Industries, the exclusive licensee of JOCKEY International Inc., has launched its 1500th Jockey Exclusive Brand Store (EBS) in India. This milestone highlights the brand's retail growth and commitment to providing a superior shopping experience. The store features a modern layout designed to appeal to a younger and style-conscious audience.

The store features a modern layout designed to appeal to a younger and style-conscious audience and offers a comprehensive range of apparel and innerwear for men, women, and children.

Since opening its first store in India in 1995, Jockey has grown from a trusted innerwear brand into a lifestyle brand, catering to the growing demand for comfort-driven, fashion-forward essentials.

FAC FASHION VALUE CHAIN

Jockey launches 1500th exclusive store in India

Page Industries, the exclusive licensee of JOCKEY International Inc., today announced the opening of its 1500th Jockey Exclusive Brand Store (EBS) in India, marking a key milestone in the brand's ongoing retail evolution. The store features a modern layout designed to appeal to a younger and style-conscious audience.

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RETAIL GROWTH

Jockey Marks Retail Milestone With Launch of 1500th Exclusive Brand Store

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NEWS EXPERTS

COMPANY OVERVIEW



PAGE INDUSTRIES: VISION & MISSION STATEMENT

JOCKEY



VISION

To satisfy the human need for comfort; by ensuring our consumers always get the most comfortable and innovative products at the best possible quality and value for money



MISSION

To be the largest and most profitable premium innerwear and athleisure brand within men, women and kids segments in our licensed markets

speedo



VISION

To inspire people to swim; with Speedo



MISSION

To be the number one swimwear brand in our licensed markets



PAGE INDUSTRIES: AT A GLANCE



Leading player in Premium Innerwear and Athleisure market



Highly Experienced Professional Management supported by 22,129 Employees
80% Women Employees



Production Capacity 280 mn pieces
16 manufacturing units
Strong backward integration



PAN India Presence
1,11,477 Retail Network
1,561 Exclusive Brand Stores
1,327 Large Format Stores & E-Commerce



Strong Financial Performance
Healthy ROCE 79.2%

JOCKEY®

- Jockey is one of the world's most loved and recognizable brands, with a presence in over 140 countries.
- Page Industries Limited is the exclusive licensee of Jockey International Inc. (USA) for the manufacture, distribution and marketing of Jockey products in: India, Sri Lanka, Bangladesh, Nepal, Kuwait, Oman, Qatar, Maldives, Bhutan, the United Arab Emirates, Saudi Arabia and Bahrain.
- The brand's product portfolio includes: Innerwear and Outerwear for Men, Women and Kids, as well as Socks, Thermals, Towels, Handkerchiefs, Caps and Face Masks.

speedo®

- Speedo International Ltd. is a manufacturer and distributor of swimwear and swimming accessories based in Nottingham, UK
- Exclusive licensee of Speedo International Ltd. for manufacture, distribution and marketing in India
- Products include Swimwear, Equipment, Water shorts, Apparel and Footwear



MANUFACTURING CAPABILITIES

STRONG IN-HOUSE MANUFACTURING CAPABILITIES

- Facilities spread over 2.9 million sq ft across 16 manufacturing units
- Present in 14 facilities in Karnataka, 1 in Tamil Nadu, 1 in Odisha.
- >70% in-house manufacturing



Odisha Unit

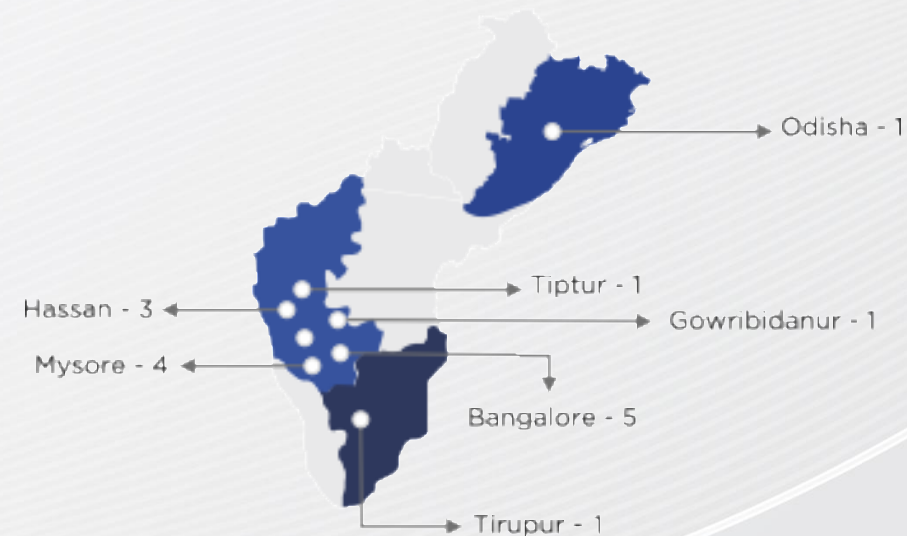


KR Pet Unit

Location	Units	Employees
Bangalore	5	7,423
Mysore	4	5,291
Hassan	3	3,962
Gowribidanur	1	1,393
Tiptur	1	1,090
Tirpur	1	193
Odisha	1	1078
Grand Total	16	20,430

COMMITTED TO QUALITY

- Our own manufacturing helps set high quality standards for both in-house and outsourced manufacturing
- Monitor every stage of manufacturing process: Designing, Raw Materials, Production Process, Packaging and Final Products



JOCKEY PRODUCT PORTFOLIO



WOMEN INNERWEAR

BRASSIERES
SPORTS BRA
PANTIES
CAMISOLE
CROP TOP
TANK TOPS
SHAPEWEAR
SHORTIES



JUNIORS GIRLS

PANTIES
BLOOMERS
SHORTIES
CAMISOLE
TANK TOPS
T-SHIRTS
SHORTS
CAPRIS
TRACK PANTS
PYJAMAS
SWEAT SHIRTS
JACKETS



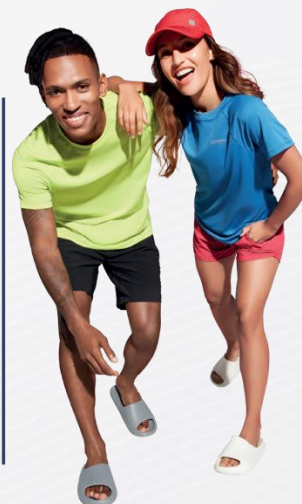
THERMAL MEN, WOMEN & KIDS

TANK TOP
CAMISOLE
VEST
LEGGINGS
T-SHIRT
LONG JOHN



JUNIORS BOYS

VESTS
BRIEFS
TRUNKS
BOXER SHORTS
T-SHIRTS
POLO T-SHIRTS
TRACK PANTS
SHORTS
SWEAT SHIRTS
JACKETS



OUTERWEAR

BERMUDAS
TRACK PANTS
LOUNGE PANTS
SPORTS SHORTS
T-SHIRTS
POLO T-SHIRTS
GYM VESTS
YOGA PANTS
SLEEPWEAR
JACKETS
TANK TOP
MUSCLE VEST
CAPRIS
LEGGINGS



SOCKS

CALF
ANKLE
LOW SHOW
NO SHOW



CAPS

HANDKERCHIEF



TOWELS

FACE
HAND
BATH



MEN INNERWEAR

VESTS
BRIEFS
BOXER BRIEFS
TRUNKS
BOXER SHORTS
INNER TEES
MIDWAYS



SPEEDO PRODUCT PORTFOLIO

JUNIORS BOYS
JAMMERS
AQUASHORTS
BRIEFS
ALL-IN-ONE SUIT
SUNTOPS



JUNIORS GIRLS
V CUT SWIM SUIT
SWIM DRESS
LEGSUIT
ALL-IN-ONE SUIT
CAPRIS
LEGGINGS
SUNTOPS



EQUIPMENT
GOGGLES
CAPS
TRAINING AID
SWIM CONFIDENCE



SWIMWEAR
LEISURE
SWIMDRESS
KNEESUIT
LEGSUIT
FULL BODY SUIT
JAMMER
AQUASHORTS
WATERSHORTS
ALL-IN-ONE SUIT



SWIMACTIVE
H2O ACTIVE
SUN TOP
CAPRI
LEGGING
WATERSHORT

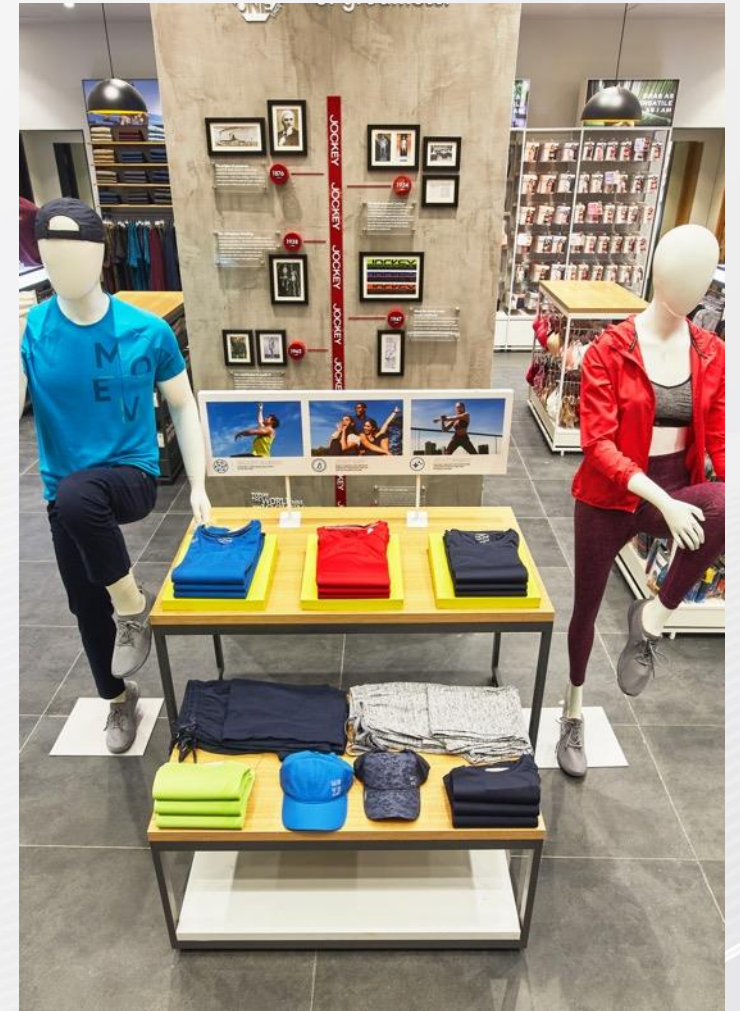


FOOTWEAR
SLIDE
THONG



EXCLUSIVE BRAND STORE

JOCKEY®



EXCLUSIVE BRAND STORE

JOCKEY
woman

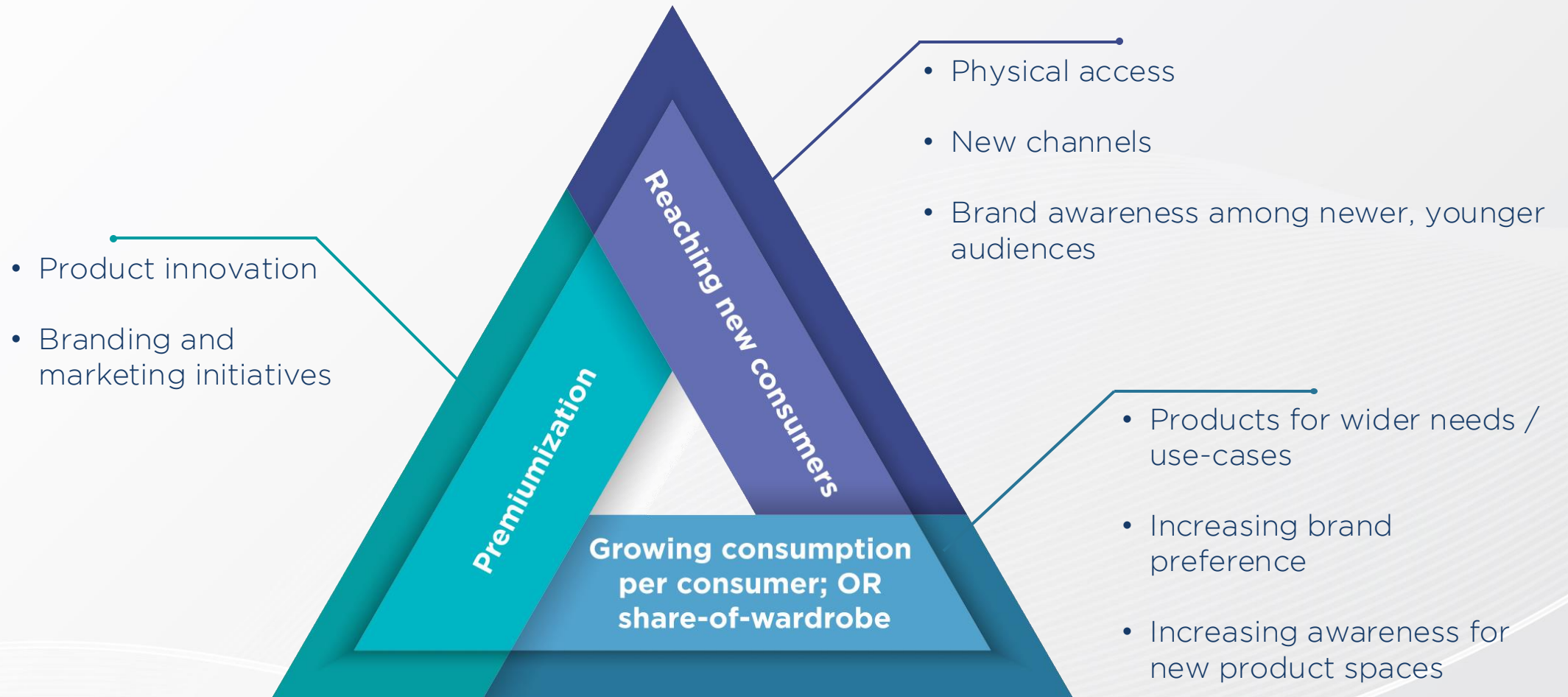


EXCLUSIVE BRAND STORE

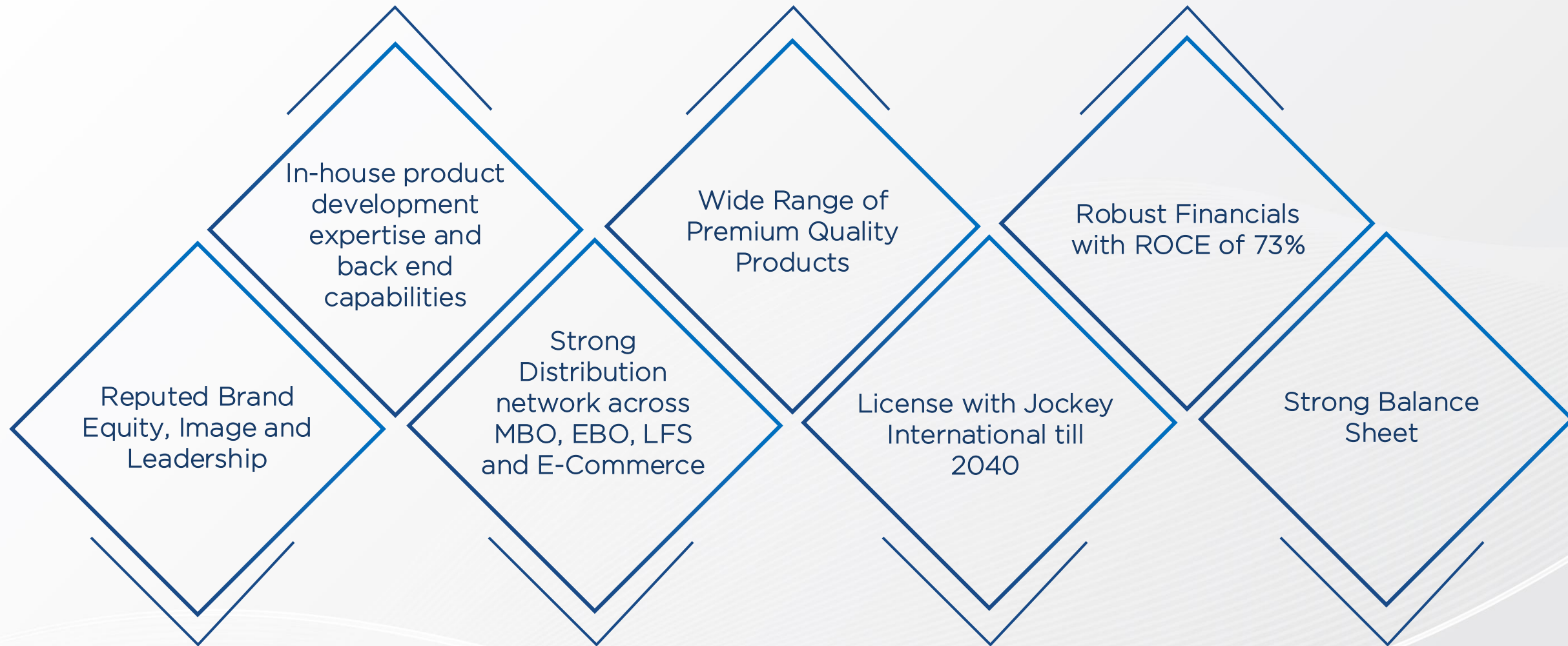


GROWTH DIMENSIONS

Page Industries' sustained growth is fuelled by strategic initiatives that places our consumers at the centre. Our growth initiatives are aimed at reaching new consumers, serving a wider set of their apparel needs, and preimmunizing their wardrobes with high quality differentiated offerings.



KEY STRENGTHS



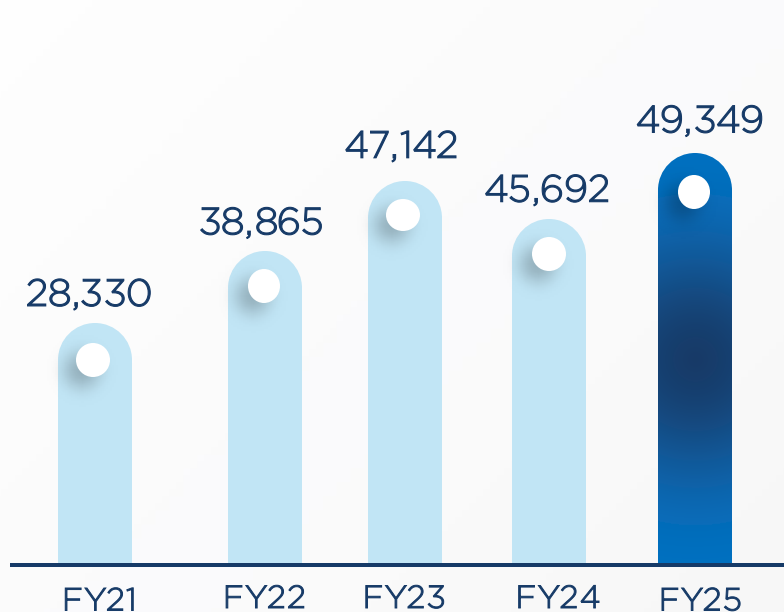
PAGE VALUES



PROVEN TRACK RECORD OF FINANCIAL PERFORMANCE

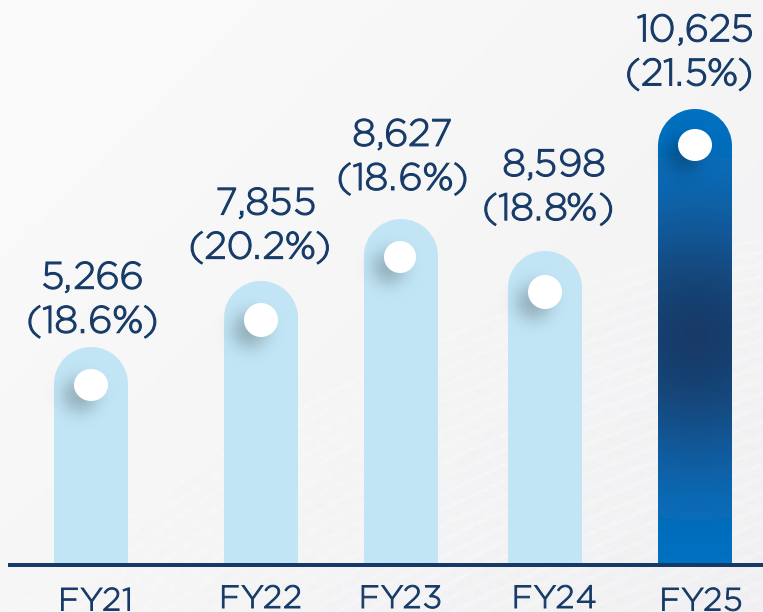
Revenue

₹ Million



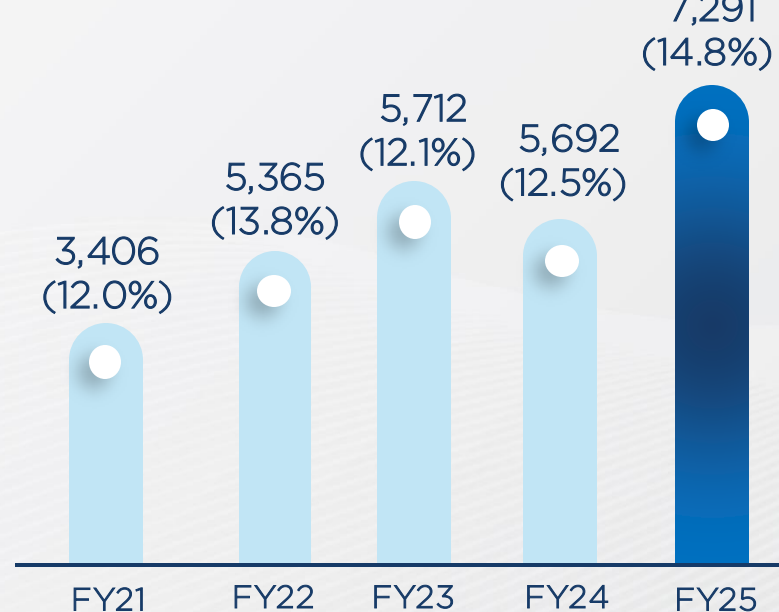
EBITDA

₹ Million (EBITDA Margin %)



PAT

₹ Million (PAT Margin %)



Delivered growth with steady margins

Strong Brand Value

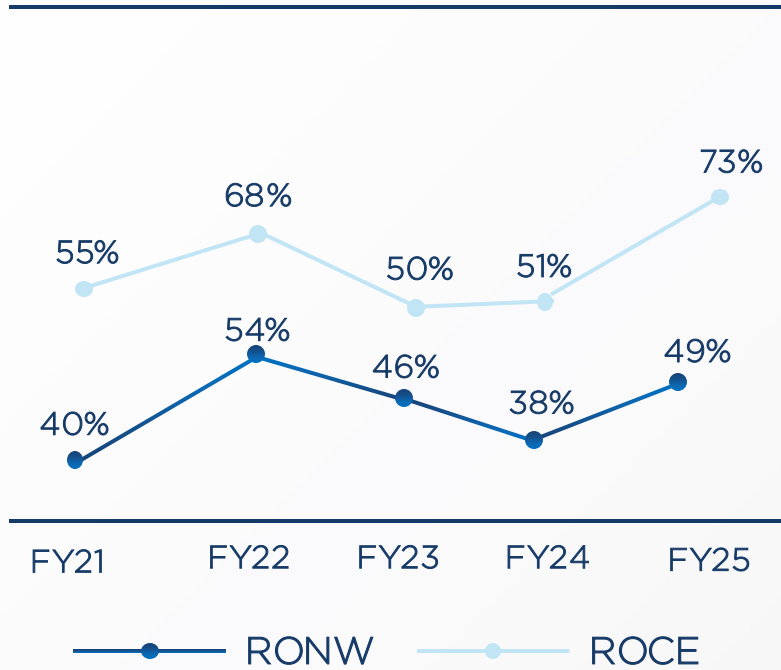
Expansion of Distribution Network

Focus on Profitable Growth

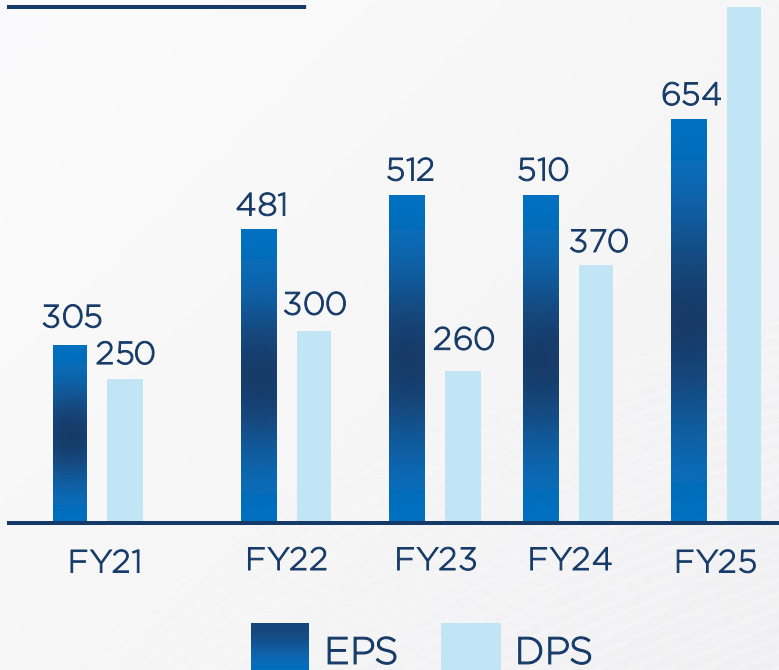


PROVEN BALANCE SHEET STRENGTH

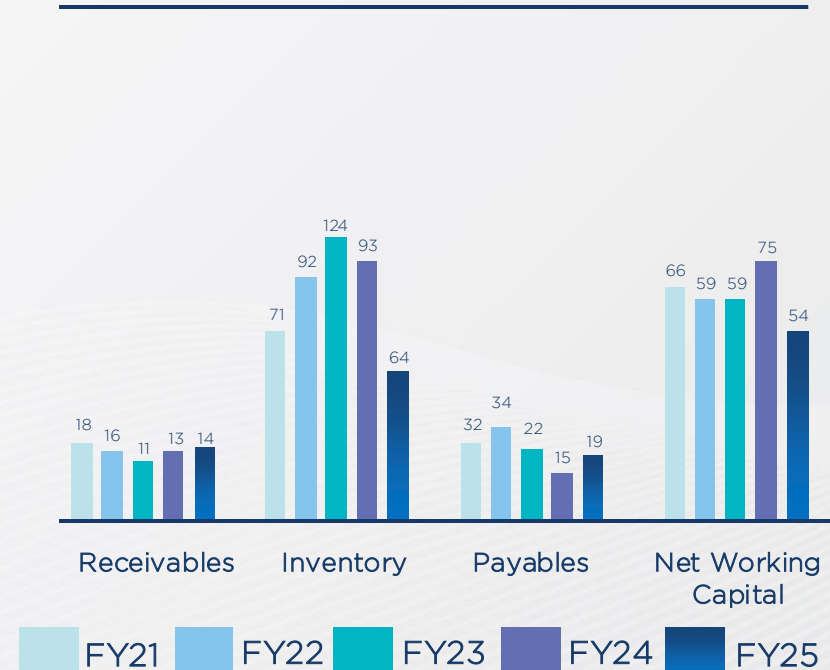
RONW/ROCE



EPS and DPS



Working Capital Days



Investing in future, through strong internal accruals and generating high ROCE.

High returns for shareholders

Best in class Return on Capital Employed

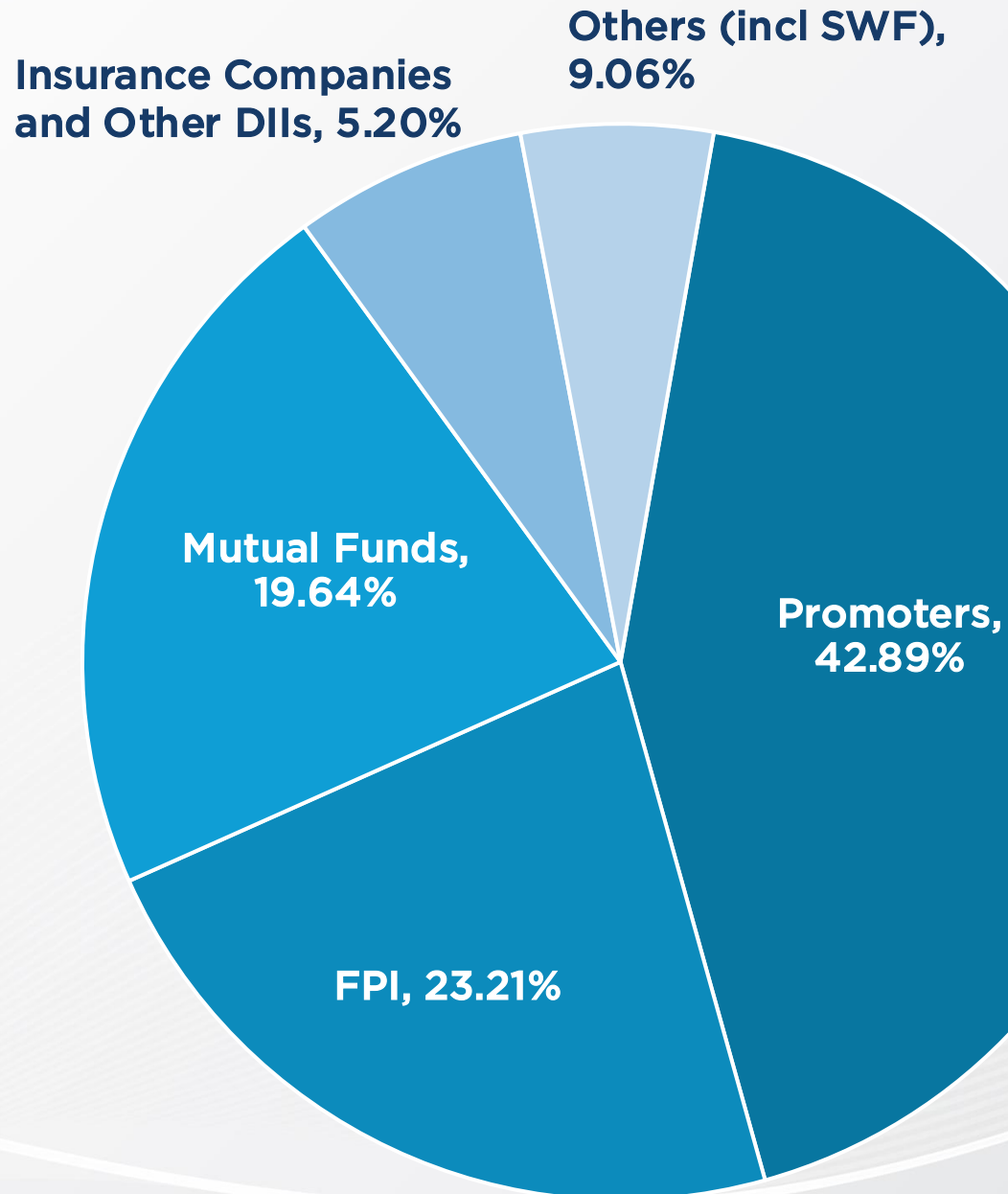


SHAREHOLDING PATTERN

As on September 2025



Market Cap: ~ INR 454 bn
(as on September 2025)



SUSTAINABILITY



I am pleased to share our 6th Sustainability Report, highlighting our steadfast commitment to responsible business practices and environmental stewardship. This report outlines our progress over the past year and reflects how sustainability is embedded in our operations, aligning growth with positive societal and environmental impact.

Despite an unpredictable economic landscape, we have remained resilient, achieving all our targets sustainably. Notably, we reduced energy intensity by 18% compared to our FY 2019-20 baseline, surpassing our original target of 17% by FY 2023-24. This milestone aligns with India's decarbonisation agenda and reinforces our commitment to energy efficiency and waste reduction.

In FY 2023-24, we recycled 100% of pre- and post-consumer plastic waste, totalling 1,127 metric tonnes, contributing to Sustainable Development Goal (SDG) 12. This reflects our focus on waste minimisation, reduction, and recycling to lower our environmental impact. Our workforce of 19,461 employees remains central to our sustainability journey. We are committed to fostering a safe, inclusive, and innovative workplace that empowers our people to contribute meaningfully to our shared goals, driving both individual and organisational success.

As we grow, we remain deeply committed to innovation and sustainability across environmental, social, and governance dimensions, ensuring a lasting positive impact on the planet and its people.

I extend my heartfelt gratitude to our entire workforce and management team for their relentless dedication and hard work. It is their collective efforts that have enabled us to achieve these remarkable milestones and lay the foundation for continued success.

Thank you for your trust and support, which inspire us to drive progress, deliver sustainable growth, and build a future we can all be proud of.

Sunder (Ashok) Genomal,

[Sustainability Report: View here](#)

The nine focus areas are translated into nine missions targeted to drive value by embedding futuristic commitments across the missions.



Targets for Sustainability Focus Areas



SUSTAINABILITY MILESTONES

Economic Performance

- Conducted an analysis of the nudge factor pertaining to emission reduction for the Odisha solar plant (in progress).
- Continued commitment to the vulnerable/disadvantaged sections of the society by contributing ₹ 84.66 million



Governance, Risk, and Compliance:

- The company achieved 100% on-time compliance for FY 2023-24



Energy and GHG Emission

- Energy Intensity at 52.41 achieving an 18% reduction against
- GHG Emission (Scope 1&2) Intensity at 7.64 (tCO2e/Million Minutes Produced) achieving 29% reduction against FY 2019-20



Water and Effluents:

- Improved water use efficiency by 16.57% in FY 2023-24
- A water neutrality study has been initiated for two manufacturing units, with plans to expand the assessment to other units.
- PIL installed the Low-Temperature Evaporator (LTE) system for ETP to ensure Zero Liquid Discharge (ZLD) to eliminate the risk of effluent transportation and disposal Unit 21.



Materials

- 100% vendors/suppliers (Fabric, Elastic, Yarn) are OEKO-TEX® Certified in FY 2023-24
- 100% (1,127 MT) of pre- and post-consumer plastic waste was recycled in FY 2023-24 as per CPCB target



Product stewardship

- 100% of product developments are undertaken in collaboration with OEKO-TEX-certified vendors.
- IP-Packaging material Lamination has been removed for all products except socks packaging.



Responsible Supply Chain

- 18 outsourcing garment vendors and 24 raw material suppliers were audited (annual/bi-annual/need basis) and conducted 2 awareness sessions on responsible business practices which cover 80% of the value chain partners.
- Phase 1&2 implementation of RSL policy is completed. Phase 3 is in progress and expected to be completed in FY 2025.



Occupational Health & Safety

- Achieved the 0.8 safety training index for EHS training
- Achieved zero waste diversion to landfill in FY 2023-24.
- 100% Implementation of WASH Pledge and Third-Party Audit was completed in 2023-24



Diversity and Equal Opportunity

- During the reporting year, 100% of the workforce (including contract employees) is sensitised through POSH awareness sessions and training programs.
- Gender Pay Parity study for the non-staff category is completed. For staff, pay gap analysis will be initiated in the upcoming years.



SUSTAINABILITY RECOGNITION



The Page Industries Limited has been awarded “Best Garment Industry” by the Karnataka Safety Institute, Department of Factories, Boilers, Industrial Safety, and Health, in association with the National Safety Council, Karnataka Chapter, “for practicing the best Safety Health, Environment and welfare initiatives in our manufacturing units.” Awards were organised as a part of the “53rd National Safety Day, 2014” celebration.



Page Industries Limited is pleased to announce its commitment to 5S principles. Unit 17 has been certified as a “Model Factory,” while Units 12, 16, and 25 are competing for “Model Level Certification.” Additionally, Units 1, 4, and 20 are striving for “Sustenance Level 2 Certification,” Units 3, 11, 22, and 28 are competing for “Sustenance Level 1 Certification,” and Units 14, 19, and 21 are working towards “Basic Level Certification.”



We are delighted to inform you that

Page Industries has been certified with Integrated Management System (IMS) of QMS - ISO 9001: 2015, EMS ISO 14001: 2015, OHSMS - ISO 45001: 2018 & EnMS - ISO 50001: 2018 Standards, for the first time!

It's a remarkable achievement which all PAGEians can feel proud of. It reinforces our Safety, Quality, Environment and Energy Management Systems and processes. The certificates were received by our Managing Director from Mr. Amit Ghosh, Head-SAR, Bureau Veritas which is a globally renowned Organisation.

Committed to excellence across all aspects of operations, this comprehensive framework combines best practices in quality management, environmental responsibility, and occupational health and safety at Page Industries. By integrating these essential systems, the company upholds the highest standards, mitigates risks, and cultivates a culture of ongoing improvement. The IMS serves as a cornerstone of the company's sustainability strategy, ensuring responsible practices and ethical operations throughout the value chain.

THANK YOU

PAGE INDUSTRIES LIMITED

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